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ABILENE, KANSAS

THOMAS E. DRUMM, JR.: Papers, 1927-86

Accession 92-23
Processed by: TB
Date Completed: December 2001

The papers of Thomas E. Drumm, Jr., were deposited in the Eisenhower Library by his son Thomas E. Drumm III in August 1992.

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|------------------------------|--------|
| Linear feet: | 10 |
| Approximate number of pages: | 18,400 |
| Approximate number of items: | 10,000 |

Mr. Drumm signed an instrument of gift for the papers on September 20, 1992. Literary rights in the unpublished writings of Thomas E. Drumm Jr. in this collection and in all other collections of papers received by the United States government have been donated to the public. Under terms of the instrument of gift, the following classes of items are withheld from research use:

1. Papers which constitute an invasion of personal privacy or a libel of a living person.
2. Papers which are required to be kept secret in the interest of national defense or foreign policy, and are properly classified.

SCOPE AND CONTENT NOTE

Thomas Drumm, a government official who specialized in U.S. government relations with private industry, was born in 1909 and worked as an attorney in New Jersey during the 1930s. In June 1941 he joined the Army as an enlisted man, and was commissioned a lieutenant in January 1943. Drumm spent most of the war assigned to the Second Service Command of the Army Service Forces at Governor's Island, New York. His job was to screen civilian applicants for sensitive positions in privately operated war plants. He also helped make arrangements for visiting dignitaries, and participated in the ceremonies associated with Dwight D. Eisenhower's homecoming visit to New York in June 1945. In July 1945 Drumm became an aide to General Jacob Devers, commander of the Army Ground Forces, and worked at the Pentagon until his discharge in May 1946.

After his discharge, Drumm obtained a job at the War Assets Administration, an agency responsible for disposing of surplus property acquired by the U.S. government during World War II. Drumm worked as an assistant to the WAA administrator, General Robert Littlejohn, and also in the Office of Real Property Disposal, the branch of WAA that disposed of surplus industrial plants and real estate.

The WAA was abolished in June 1949 and Drumm transferred to the Department of Defense. He spent the summer and fall of 1949 making a survey of management practices at the Army Corps of Engineers. In December 1949 he was sent to London, England, where he joined the staff of the North Atlantic Defense Production Board. The Board was a NATO agency that helped coordinate defense production by NATO countries. The Board was dissolved in May 1952 and Drumm was transferred to Paris where he worked briefly for the U.S. Special Representative, Europe.

In late 1952 Drumm returned to Washington, DC, and assumed a position with the Foreign Operations Administration where he worked until 1954. He then worked for the Bureau of the Budget on projects involving the disposal of surplus real property. In 1958 he transferred to the Business and Defense Services Administration, a branch of the Department of Commerce, where he served as Assistant Administrator and Administrator.

In early 1962 Drumm was sent to France where he served as Counselor for Commercial Affairs at the U.S. Embassy in Paris. In this position he collected information on French business developments which he reported to the Departments of State and Commerce. He also assisted U.S. companies that were interested in doing business in France, and French companies that were interested in doing business in the U.S.

In 1967 Drumm returned to the United States and served in the Office of Field Services in the Department of Commerce. This office coordinated the work of various field offices in the United States that provided information to domestic businesses. In 1971 Maurice Stans, the Secretary of Commerce, appointed Drumm the first Ombudsman for Business. As ombudsman, Drumm helped private businesses in their dealings with various U.S. government agencies.

Drumm retired from government service in July 1973 and went to work for Macmillan, Inc., a New York City publishing company specializing in non-fiction and educational works. Drumm was placed in charge of Macmillan's Washington, DC, office. He was responsible for handling Macmillan's contacts with government agencies. He also lobbied Congress in matters regarding copyright legislation and other matters of concern to the publishing industry. Drumm occasionally did other work for Macmillan. For example, in April and May 1976 he went to Japan to clear up some administrative problems at the Tokyo office of a Macmillan subsidiary.

In 1980 a European conglomerate acquired Macmillan, Inc., in a hostile takeover and many high-level executives lost their positions. Drumm was ordered to close the Washington office. For a few months he continued his work for the company out of his home but in November 1980 was forced to retire. He moved to New Hampshire where he died in 1990.

The papers of Thomas Drumm were received at the Eisenhower Library in a disorganized state. The arrangement scheme and folder titles were largely devised by the processing archivist. The collection has been divided into ten series covering the main periods of Drumm's career. The first series, covering the pre-World War II period, contains a yearbook from the preparatory school which Drumm attended, and fragmentary information on his legal work. The second series covers Drumm's World War II service. Most of the material pertains to his work as an officer with the Second Service Command, and as an aide to Jacob Devers. Of particular importance is a file on arrangements for Dwight D. Eisenhower's homecoming visit to New York City. There is very little information on Drumm's service as an enlisted man during 1941-43.

The third series pertains to Drumm's work with the War Assets Administration. Included are files on the organization of the WAA and the disposal of surplus industrial plants. Of particular importance is a diary kept in Drumm's office from November 1946 to April 1947. The diary includes notes of Drumm's telephone calls and meetings. Most of the entries pertain to the real property disposal work of the WAA.

The fourth series pertains to Drumm's work for the Department of Defense. Except for a small file on his survey of the Corps of Engineers, the entire series relates to his stay in Europe. Most of the material covers his personal affairs, such as travel arrangements, housing for his family, insurance, and a car wreck in which he was involved. There are very few references to his work for the North Atlantic Defense Production Board or to his assignment in Paris.

The fifth series pertains to Drumm's work during the Eisenhower administration, including his work with the Foreign Operations Administration (1952-54), the Bureau of the Budget (1954-58) and the Business and Defense Services Administration (1958-62). Drumm saved very little material from this period. Most of the series pertains to a survey of surplus government real property that Drumm conducted while working for the Bureau of the Budget. There is also a small quantity of information on the organization of the Business and Defense Services Administration.

The sixth series contains correspondence and subject files on Drumm's work as Counselor for Commercial Affairs at the U.S. Embassy in Paris, France. Most of the subject files pertain to trade relations between the U.S. and France, and to Drumm's assignment to France. The correspondence consists largely of letters of appreciation from businessmen whom Drumm had assisted. Drumm usually referred to such letters as "bouquets" or "orchids."

The seventh series contains correspondence and subject files on Drumm's work in the Office of Field Services in the Department of Commerce. Most of the material pertains to the organization of the field offices in the United States, and to trade missions in which Drumm participated.

The eighth series concerns Drumm's work as ombudsman for business in the Department of Commerce. The series includes files on various organizations and issues with which Drumm dealt, and a correspondence file, most of which consists of letters of appreciation from businessmen whom he had assisted. Of particular importance is an extensive file of reports that Drumm compiled periodically for the Secretary of Commerce on the activities of his office. The reports contain comments on major cases he handled, statistical information on the workload of the office, and copies of appreciation letters and publicity that the office received.

The ninth series concerns Drumm's work for Macmillan, Inc. A large part of the series consists of monthly reports by Drumm on the operation of Macmillan's Washington office. These describe Drumm's efforts to follow government economic, educational and copyright programs of interest to Macmillan. There is also an extensive file on Drumm's investigation of management problems at a Macmillan subsidiary in Japan. Most of the remaining material consists of information on copyright matters and government use of Macmillan products.

The last series contains material from Drumm's retirement years in New Hampshire. Of particular importance are several folders of handwritten notes in which Drumm recorded anecdotes about his career. The notes contain very little information on his duties, and mostly concentrate on places he visited, interesting people he met, and problems he had with his colleagues and supervisors. A box of oversized memorabilia covering Drumm's entire career is filed at the end of the series.

CHRONOLOGY

| | |
|-----------------|---|
| August 22, 1909 | Born in Newark, New Jersey |
| 1933-1941 | Attorney in New Jersey |
| 1941-1946 | Military service in World War II |
| 1946-June 1949 | Staff Member, War Assets Administration |
| July-Nov. 1949 | Conducted management survey of Army Corps of Engineers |
| 1949-1952 | Staff Member, NATO |
| 1952-1954 | Staff Member, Foreign Operations Administration |
| 1954-1958 | Staff Member, Bureau of the Budget |
| 1958-1962 | Staff Member, Business & Defense Services Administration, Department of Commerce |
| 1962-1967 | Counselor for Commercial Affairs, US Embassy, Paris, France |
| 1967-1971 | Staff Member, Office of Field Services, Department of Commerce |
| 1971-1973 | Ombudsman for Business, Department of Commerce |
| 1973-1980 | Director of Washington, DC, office of Macmillan, Inc. |
| August 14, 1990 | Died in Laconia, New Hampshire |

SERIES DESCRIPTION

Box Nos. Series

- 1 I: Pre-World War II Files. 1927-40. ¼ box
- Drumm's preparatory school graduation yearbook and fragmentary files on his legal career, arranged chronologically.
- 1 II. World War II Files. 1941-46. ¾ box
- Correspondence and subject files on Drumm's World War II service, arranged alphabetically by subject.
- 1-3 III. War Assets Administration. 1946-49. 1¼ boxes
- Correspondence and subject files on Drumm's work for the WAA, arranged alphabetically by subject.
- 3 IV. Department of Defense. 1949-52. ¾ box
- Correspondence and subject files on Drumm's survey of the Army Corps of Engineers, and his work for the North Atlantic Defense Production Board, arranged alphabetically by subject.
- 4 V. Eisenhower Administration. 1952-61. ½ box
- Fragmentary information on Drumm's work for the Foreign Operations Administration, the Bureau of the Budget, and the Business & Defense Services Administration. Arranged alphabetically by subject.
- 4-6 VI. Paris Files. 1962-67. 2½ boxes.
- Subject and correspondence files concerning Drumm's work as Counselor for Commercial Affairs at the U.S. Embassy in Paris, France. Arranged alphabetically by subject.
- 6-7 VII. Office of Field Services. 1967-71. 1 box.
- Subject and correspondence files concerning Drumm's work in the Office of Field Services, Department of Commerce. Arranged alphabetically by subject.

Box Nos. Series

8-14 VIII. Ombudsman Files. 1971-73. 7 boxes.

Subject and correspondence files concerning Drumm's work as ombudsman for business, Department of Commerce. Arranged alphabetically by subject.

14-22 IX. Macmillan, Inc. Files. 1973-80. 8 boxes.

Subject and correspondence files concerning Drumm's work for Macmillan, Inc. Arranged alphabetically by subject.

23-24 X. Retirement and Miscellaneous Files. 1980-86. 2 boxes.

Subject and correspondence files from Drumm's retirement, and oversized memorabilia from his entire career.

CONTAINER LIST

| <u>Box No.</u> | <u>Contents</u> |
|----------------|---|
| 1 | <p>Series I: Pre-World War II Files</p> <p>St. Benedict's Preparatory School Yearbook 1927</p> <p>Legal Training 1932-38</p> <p>Leff vs Byrne & Baumann 1939</p> <p>Transfer – Bertschinger-Krueger 1940 (1) (2)</p> <p>Series II: World War II Files</p> <p>Correspondence</p> <p>Eisenhower Day New York City June 1945</p> <p>Events (1) (2) [Gen. Devers visit to Ft Riley, KS; ceremony for Gen. James Gavin and 82nd Airborne Division]</p> <p>Law Folder (1) (2) [study of laws covering investigation and dismissal of subversive employees]</p> <p>Military Order of Foreign Wars March 1946</p> <p>Miscellaneous [<u>Armored News</u> magazine; funeral of Gen. Malin Craig; Jacob Devers biography; H.H. Arnold report on early use of airplanes]</p> <p>Promotion 1943</p> <p>Separation (1) (2)</p> <p>Series III: War Assets Administration</p> <p>Articles</p> <p>Authorized Disposal of Real Property May 1947</p> |
| 2 | <p>Big and Little Inch Pipelines [sale of gas pipelines]</p> <p>Conference Sept. 23, 1947 [transcript of meeting re government methods of selling real property]</p> |

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| 2 (cont.) | <p>Correspondence (1) (2)</p> <p>Directory of Key WAA Officials</p> <p>Disposal of Industrial Facilities 1949</p> <p>Employment – Job Descriptions & Appointments</p> <p>Employment – Salary</p> <p>Form 57 (1) (2)</p> <p>Job Applications</p> <p>Key Company [disposal of steel plant in East St. Louis, IL]</p> <p>Office Diary Nov.-Dec. 1946 [notes of phone calls & meetings re disposal of industrial property; WAA organizational & personnel matters; contacts with Congress & businessmen]</p> <p>Office Diary January 1947</p> <p>Office Diary February 1947</p> <p>Office Diary March 1947</p> <p>Office Diary April 1947</p> <p>Organization of Field Offices (1) (2)</p> |
| 3 | <p>Regulations</p> <p>Speech to Zone Conference June 11, 1947</p> <p>Survey of the Office of Real Property Disposal 1947</p> <p> Series IV: Department of Defense</p> <p>Collision [car crash in London, Nov 1951]</p> <p>Corps of Engineers Survey 1949 (1) (2)</p> <p>Correspondence (1)-(3)</p> <p>Education & Experience (Resume)</p> <p>Memorabilia</p> |

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National Service Life Insurance
Orders – Paris (1) (2) [organization of office in Paris]
Personnel Actions, etc.
Property & Equipment [supplies used in London office]
3 St. Johns Ave. [rental of house in London]

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Series V: Eisenhower Administration
Business & Defense Services Administration
Correspondence (1)-(3)
Personnel File (1) (2)
Rockefeller Award Nomination 1960
Surplus Real Property Disposal Program 1954-58 (1) (2)
Trip to Europe May 1959

Series VI: Paris Files

American Chamber of Commerce
Articles & Memorabilia (1) (2)
Climate for American Business in Europe Sept. 1965 [survey by Atlantic Council]
Commercial Reports [US trade with France]
Community Resources Workshop 1966 [University of Michigan study of cultural & educational resources in Paris]
Correspondence – A

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Correspondence - B
Correspondence – C [to Arthur Cowles re exports to Soviet Bloc]
Correspondence – Department of Commerce

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| 5 (cont.) | Correspondence – D-E |
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| | Correspondence – G |
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| | Correspondence – I-K [Henry Klingman re World Trade Center] |
| | Correspondence – L |
| | Correspondence – M |
| | Correspondence – N-Q |
| | Correspondence – R |
| | Correspondence – S [L. Edward Scriven re World Trade Center] |
| | Correspondence – T-V |
| | Correspondence – W-Z |
| | 6 |
| | Hilton Hotel |
| | Housing |
| | Humphrey Visit June 1965 [Paris Air Show] |
| | Notes on French Computers (1) (2) |
| | Personnel File (1) (2) |
| | Sale of Automobile |
| | Speeches (1) (2) |
| | Tour of Duty (1)-(3) |
| | Travel Vouchers (1) (2) |

Series VII: Office of Field Services

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6 Administration (1) (2) [organization & duties of field offices; aid to minority
(cont.) businesses]

7 Articles

Chamber of Commerce

Correspondence (1)-(3)

Excerpts of Comments

National Defense Executive Reserve

Personnel File

Power Structure (1)-(4) [lists of prominent businessmen compiled by
field offices]

Trade Missions – Europe October 1970 (1)-(3)

Trade Missions – Latin America

8 Series VIII: Ombudsman Files

Addresses (1) (2)

Administration (1)-(4) [creation of office; duties; ombudsmen in Sweden]

American Textile Machinery Association (1)-(3) [1973 annual meeting; 1972 trade
mission to Far East]

Articles March-April 1971 (1) (2)

Articles May 1971

Articles June-August 1971

Articles Sept.-Dec. 1971

9 Articles 1972 (1) (2)

Articles 1973 (1)-(3)

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| 10 | <p>Commerce Today February 19, 1973</p> <p>Commerce Today March 5, 1973</p> <p>Commerce Today April 16, 1973</p> <p>Correspondence A-B</p> <p>Correspondence C-E [James Dobkin re oscilloscope makers]</p> <p>Correspondence F-G [Gen. James Gavin re trade with USSR]</p> <p>Correspondence H</p> <p>Correspondence I-L</p> <p>Correspondence M</p> <p>Correspondence N-Q</p> <p>Correspondence R-S</p> <p>Correspondence T-Z [to E.B. Uhler re Commerce assistance in international trade]</p> <p>East-West Trade</p> |

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| 11 | International Air Trade Japan Conference 1972 Miscellaneous Memoranda & Reports National Association of Credit Management National Association of Manufacturers Reports National Commission on Productivity National Export Expansion Council National Institute for Automotive Service Excellence Personnel File Pittsburgh Area Marketing Advisory Council (1)-(3) Reorganization of Commerce Department (1)-(3) |
| 12 | Reports April-October 1971 (1)-(3) Reports November 1971 [Amtrak] Reports December 1971 Reports January 1972 Reports February 1972 Reports March 1972 Reports April 1972 (1) (2) Reports May 1972 Reports June 1972 Reports July 1972 |

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| | Retirement |
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| | Speeches |
| | Speech – Cleveland, Ohio, Oct. 6, 1971 |
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| 14 | <p>Speech – Expanding Government Services to Business</p> <p>Speech – For Future Use</p> <p>Speech – Image of American Business</p> <p>Speech – Trade Statistics</p> <p>Speech Drafts & Notes (1)-(6)</p> <p>Speeches by Others (1)-(4)</p> <p>Technology Opportunity Projects (1) (2)</p> <p>Unusual Cases</p> <p>White House Conference on the Industrial World Ahead 1972</p> |
| 15 | <p>Series IX: Macmillan, Inc., Files</p> <p>Appointment Book 1976 (1) [extensive entries re trip to Japan during April-May]</p> <p>Appointment Book 1976 (2) [loose notes found in appointment book, mostly re Japan trip]</p> <p>Articles</p> <p>Capital Cost Recovery Act</p> <p>CONTU (1) (2) [National Commission on New Technological Uses of Copyrighted Works]</p> <p>CONTU – Mrs. Belle Linden (1)-(3)</p> <p>Copyright Law (1)-(3)</p> <p>Correspondence (1) (2)</p> |

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- Howell Book (1)-(4) [draft of book re Gerald Ford's 1976 campaign]
- International Labor Organization, US Intent to Withdraw 1975
- Japan – Administrative Letters
- Japan – Aide Memoire [analysis of management problems at Tokyo subsidiary of Macmillan]
- Japan – Barbalat
- Japan – Communications (1) (2)
- Japan – Critique on Briefing
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- 17 Japan – Miscellaneous Notes (1) (2)
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| 18 | Monthly Reports 1972 (1) (2) [reports by Drumm's predecessor William Rayner] Monthly Report July 1973 Monthly Report August 1973 Monthly Report September 1973 Monthly Report October 1973 Monthly Report November 1973 Monthly Report February 1975 Monthly Report March 1975 (1) (2) Monthly Report April 1975 Monthly Report May 1975 (1) (2) Monthly Report June 1975 (1) (2) Monthly Report July 1975 (1) (2) |
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| 22 | Society for Advancement of Management (5)-(7) [multinational corporations] Speech Material Staff Meetings Value-Added Tax Washington Office Newsletter #15 (1) (2) Washington Office Newsletter #16 Washington Office Newsletter #17 (1) (2) Washington Office Newsletter #18 (1) (2) Washington Office Newsletter #19 Washington Office Operation |
| 23 | Series X: Retirement and Miscellaneous Files Articles Correspondence Gold Medal 1982 Memoirs – Education [early schooling; college experiences] Memoirs – Military [Second Service Command; DDE's homecoming; General Devers; story re transporting German POWs from New York to Texas] Memoirs – War Assets Administration [Robert Littlejohn; disposal of surplus war plants] Memoirs – NATO-London Memoirs – FOA [Harold Stassen] Memoirs – BOB Surplus [survey of surplus property; efforts to transfer to Veterans Administration] |

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| 24 (half-suit box) | Oversized Memorabilia |